

**TRANSFORM JUSTICE**  
**TRUSTEES REPORT AND ACCOUNTS**  
**FOR THE YEAR ENDED 31 MARCH 2020**

The Trustees, who are also Directors of the charitable company, present their report and the financial statements for Transform Justice for the year ended 31 March 2020.

**COMPANY INFORMATION**

<b>Registration</b>	<p>Company Number: 08031781</p> <p>Charity Number: 1150989</p>
<b>Board of Trustees</b>	<p>The following persons have served as members of the Board during the period and up to the date of this report:</p> <p>Mr Chris Stanley  Ms Philippa Budgen  Mr Jason Yule  Dr Hannah Quirk  Nicola Lowit (appointed 20 October 2019)  Simon Wolfensohn (appointed 19 July 2020)  Darryn Frost (appointed on 28 November 2020)  Marie Ann Sheldon (appointed on 28 November 2020)  Sarah Waite (appointed on 28 November 2020)</p>
<b>Registered Office</b>	<p>43 Lawford Road  London  NW5 2LG</p>
<b>Bankers</b>	<p>Co-operative Bank  PO Box 250  Skelmersdale  WN8 6WT</p> <p>Metro Bank  One Southampton Row  London WC1B 5HA</p>

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**TRUSTEES REPORT AND ACCOUNTS**  
**FOR THE YEAR ENDED 31 MARCH 2020**

**OBJECTIVES AND GOVERNING STATEMENTS**

The charitable company was incorporated on 16 April 2012, and achieved charitable status on 27 February 2013. It is governed by its Memorandum and Articles of Association

**Objects**

The charitable company was set up to advance education and research into the administration of the law, advance the sound administration of the law and promote human rights. Transform Justice uses research and advocacy to achieve these ends.

**Activities/public benefit**

2019/20 was the eighth year of operation for Transform Justice as a company limited by guarantee and the seventh full year as a charity. Transform Justice was engaged in the following activities:

Reframing Criminal Justice

Throughout 2019/2020, Transform Justice continued work on a project aimed at training voluntary sector organisations to improve their communications through using reframing techniques. Transform Justice offered six England and Wales charities (selected through open, competitive process) workshops and intensive coaching for six months. Transform Justice also worked with the Scottish criminal justice voluntary sector forum to "train" its members -criminal justice organisations – in reframing. Transform Justice received excellent feedback from the participant charities. Unfortunately a culminating all day peer learning event and seminar which was to be held in March had to be cancelled due to the pandemic.

Through our support, six charities transformed their communications and we were able to disseminate their learning to others through social media and an event we held in December.

FairChecks

Transform Justice partnered with the charity Unlock to launch FairChecks, a movement for change in and reform of criminal records disclosure law. This was funded by the Paul Hamlyn Foundation and Barrow Cadbury Trust. The movement was launched in January using social media and quickly built up support. Members of the movement were able to advocate directly to their MP. The initial request was for MPs to support a wide review of all disclosure legislation. Many MPs appeared to have responded as requested, by petitioning the Lord Chancellor and the Home Secretary. Transform Justice planned to build on this early success in 2020/21.

Reform of the magistracy

The focus of Transform Justice advocacy has been to get attention from ministers and civil servants for the magistracy. It remains underfunded, under trained and less and less representative of the communities it serves. There is also a crisis of numbers, with years of under-recruitment leading to a big shortage now.

We reviewed and commented on the Project for Modern Democracy report on the magistracy and wrote an article for the Times, inspired by its publication in October. We met the then Minister responsible and young magistrates keen to reform the recruitment system.



**TRANSFORM JUSTICE**  
**TRUSTEES REPORT AND ACCOUNTS**  
**FOR THE YEAR ENDED 31 MARCH 2020**

Digital court reform and court closures

This has continued to be a focus of Transform Justice advocacy, in particular the lack of value for money and the risks to access to justice. We met ministers and special advisors, liaised with voluntary sector colleagues, blogged and gave presentations.

The government continued with its £1.2 billion digital court reform programme but it was subject to some parliamentary scrutiny and criticism. Transform Justice submitted written evidence to two parliamentary committees and Director, Penelope Gibbs appeared in front of them. Transform Justice also published a briefing for MPs on court closures and digital court reform.

The work on digital justice came to the fore when Covid-19 hit. The government and judiciary were determined to keep the wheels of justice turning so they turned to telephone and video hearings. None of the technology developed for the digital court reform programme was ready so all the technology used was off the shelf (e.g. skype). Many judges and lawyers expressed concerns about the impact of digital hearings on open justice, and on the ability of witnesses and defendants to participate.

Use of police custody

The Hadley Trust supported Transform Justice to research and publish a report on police custody (June 2020) analysing how it is used and whether it is over or under used. This was a neglected subject which was not high on the police or political agenda.

Transform Justice completed all the research on this and the report was published in June 2020. They uncovered poor practice in decision-making and a overuse and unnecessary delay in the use of custody. Our work on this revealed its importance when Covid-19 struck. Then all involved in police custody, particularly lawyers, identified custody as an environment where it would be particularly difficult to provide protection from the virus. Therefore, there was unprecedented pressure to reduce numbers in custody and an acknowledgement that some cases previously brought into custody could be dealt with in other ways.

Out of court disposals

Transform Justice published a report by Rob Allen on the use of out of court disposals in 2017 and has continued to advocate for their greater use ever since. Unfortunately there has been a continuing, but unacknowledged, decline in the use of out of court disposals in the last ten years.

This year we have continued to advocate in meetings and in social media. We also made a successful bid to the Lloyds Bank Foundation for funding to promote out of court approaches over three years. And as with other issues the whole landscape changed with Covid-19. A new on the spot fine was created to sanction those who flouted social distancing legislation and police were incentivised to use out of court disposals rather than prosecute, due to the problems associated with using police custody and courts. Transform Justice started setting up this programme in the first few months of 2020.

Domestic abuse

We have continued to gather evidence about the criminal justice system and domestic abuse following our 2018 report. We continue to challenge the dominant narrative in relation to the effectiveness of arrest and criminal sanctions. We have focussed on advocating against certain measures in the Domestic Abuse Bill and in trying to engage those who have influence such as the new domestic abuse commissioner.



**TRANSFORM JUSTICE**  
**TRUSTEES REPORT AND ACCOUNTS**  
**FOR THE YEAR ENDED 31 MARCH 2020**

We have strong allies in the police and know that they appreciate Transform Justice's efforts to inject evidence into a highly contested debate. We have succeeded in challenging some assumptions and assertions and have gained strong support with some senior police.

**Remand**

Our reports on adult and child remand put forward strong evidence-based arguments that remand was overused for both children and adult with some drivers in common for the two groups and some different.

There are different stakeholders for each group. On the overuse of child remand we have presented the findings of our research to key groups and have engaged with the Ministry of Justice youth justice unit who are doing their own research. They have found our own research and findings extremely helpful and their conclusions appear to be similar. We presented at a packed out event at the Youth Justice Convention and to a separate meetings of the Association of YOT Managers and of senior crown prosecutors. Our findings have been little disputed, but getting policy and practice change has been more difficult given the political turbulence.

On adult remand we have worked closely with the Criminal Justice Alliance and other voluntary sector colleagues. Advocating for a reduction in adult remand has been more difficult than for children, partly because the stakeholder groups are less coherent, and also because stakeholders view overuse of remand as less of a priority than those in the youth justice world.

When Covid-19 struck we and colleagues advocated for more defendants to be bailed and fewer remanded, and for the status of those on remand to be reviewed.

**The state of criminal defence**

Transform Justice completed and published (July 2019) a report on the quality of defence advice and advocacy which it has been researching and working on for a year. This report which was supported by Barrow Cadbury Trust. The report analyses the threats to the quality of criminal defence and advocacy, including from a decrease in remuneration. We held a roundtable event in developing the report and met with key stakeholder groups since its publication.

**Recruitment and appointment of new trustees**

Nicola Lowit joined the trustee board in October 2019 and Simon Wolfensohn in July 2020.

A further three trustees were appointed in November 2020 - Darryn Frost, Marie Ann Sheldon, and Sarah Waite – and will assume responsibility in 2021.

**FINANCIAL REVIEW**

**Result for the period**

The Board of Trustees reports an excess of income over expenditure of £41,925, which is added to other funds and carried forward for future use.

**Reserves**

The accounts show total funds carried forward of £134,393. This includes restricted funds of £83,243 as shown in Note 17 to the financial pages. These funds will be expended in 2020/21 and onwards on various projects in line with the objectives of the charity, and the intention of the funders. Unrestricted funds totalled £51,150 including £45,000 for core costs from the Hadley Trust.

**TRANSFORM JUSTICE**  
**TRUSTEES REPORT AND ACCOUNTS**  
**FOR THE YEAR ENDED 31 MARCH 2019**

**Statement of Trustee responsibilities**

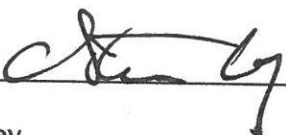
Company law requires the Trustees (who are also the directors of Transform Justice for the purpose of company law) to prepare the financial statements for each financial period which give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period.

In preparing those financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The directors are responsible for keeping proper accounting records which disclose reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking responsible steps for the prevention and detection of fraud and other irregularities.

This report has been delivered in accordance with the provisions in part 15 of the Companies Act 2006 applicable to companies subject to the small companies' regime.

Signed:   
Chris Stanley  
On behalf of the Board

Date: 14TH Jan 2021

**CHAIR**



## **Independent Examiner's Report to the Trustees of Transform Justice**

Report to the trustees of Transform Justice on the accounts for the year ended 31 March 2020 set out on pages 7 to 13.

### **Respective responsibilities of the trustees and examiner**

The charity's trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year (under section 144 (2) of the Charities Act 2011 (the 2011 Act) ) and that an independent examination is needed.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for an independent examination. It is my responsibility to:

- examine the accounts (under section 145 of the 2011 Act),
- to follow the procedures laid down in the General Directions given by the Charity Commission (under section 145(5)(b) of the Act),
- and to state whether particular matters have come to my attention.

### **Basis of independent examiner's statement**

My work was conducted in accordance with the General Directions given by the Charity Commissioners. My procedures consisted of comparing the accounts with the accounting records kept by the charitable company, and making such limited enquiries of the officers of the charitable company as I considered necessary for the purposes of this report. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

### **Independent Examiner's statement**

In the course of my examination, no matter has come to my attention

- 1 which gives me reasonable cause to believe that in any material respect, the requirements  
to keep accounting records in accordance with section 386 of the Companies Act 2006; and  
to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities.  
have not been met; or
- 2 to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Debbie Mace  
23 Forgebank Walk  
Halton  
LA2 6FD



Independent Examiner

Jan 18th 2021

**TRANSFORM JUSTICE**  
**Statement of Financial Activities**  
**(incorporating an income and expenditure account)**  
**For period ended 31 March 2020**

		2020	2020	2020	2019
		<u>Unrestricted</u>	<u>Restricted</u>	<u>TOTAL</u>	<u>TOTAL</u>
		<u>funds</u>	<u>funds</u>	<u>FUNDS</u>	<u>FUNDS</u>
<b>Income</b>	<b>Note</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Donations	2	70,750	101,650	172,400	104,662
<i>Income from charitable activities:</i>					
Income from charitable activities		2,799	0	2,799	2,291
<b>Total Income</b>		<b>73,549</b>	<b>101,650</b>	<b>175,199</b>	<b>106,953</b>
 <b>Expenditure</b>					
Expenditure on Charitable activities	3	25,000	108,274	133,274	70,365
<b>Total expenditure</b>		<b>25,000</b>	<b>108,274</b>	<b>133,274</b>	<b>70,365</b>
 <b>Net Income/(Expenditure)</b>		<b>48,549</b>	<b>(6,624)</b>	<b>41,925</b>	<b>36,588</b>
Other recognised gains/(losses)	8	0	0	0	5,500
<b>Net movement in funds for the year</b>		<b>48,549</b>	<b>(6,624)</b>	<b>41,925</b>	<b>42,088</b>
 <b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		2,601	89,867	92,468	50,380
<b>Total funds carried forward</b>		<b>51,150</b>	<b>83,243</b>	<b>134,393</b>	<b>92,468</b>

The statement of financial activities includes all gains and losses recognised in the period  
All income and expenditure derive from continuing activities.

The notes on pages 9 to 13 form part of these accounts

**TRANSFORM JUSTICE**  
**Registered Charity no. 1150989 and Company Limited by Guarantee - Reg. no**  
**08031781**

**Balance Sheet as at 31 March 2020**

	Note	31.3.2020		31.3.19	
		£	£	£	£
<b>Current Assets</b>					
Debtors	11	994		6,381	
Cash at bank		<u>141,016</u>		<u>88,550</u>	
		<b>142,010</b>		<b>94,931</b>	
<b>Current Liabilities</b>					
Creditors falling due within one year	12	<u>7,617</u>		<u>2,463</u>	
<b>Net Current assets</b>			<b>134,393</b>		<b>92,468</b>
<b>Total assets less current liabilities</b>			<b>134,393</b>		<b>92,468</b>
<b>The funds of the charity:</b>	13				
Unrestricted funds		<b>51,150</b>		<b>2,601</b>	
Restricted funds		<b>83,243</b>		<b>89,867</b>	
			<b>134,393</b>		<b>92,468</b>

For the financial period ended 31 March 2020 the directors are satisfied that the charitable company was entitled to exemption from audit under Section 477 of the Companies Act 2006 and no notice has been deposited under Section 476. The accounts have been examined by an Independent Examiner, in accordance with section 145 of the Charities Act 2011. Her report appears on page 6.

The directors acknowledge their responsibilities for:

(a) ensuring that the company keeps accounting records which comply with Section 386 of the Companies Act 2006, and

(b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss (surplus or deficit) for each financial year in accordance with the requirements of Section 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These financial statements have been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 relating to small companies and constitute the annual accounts required by the Companies Act 2006.

**ON BEHALF OF THE BOARD OF TRUSTEES**

Signed:

*Chris Stanley*

Approved by the Board of Trustees on:

*14th Jan*  
*- 2021*

Name:

*CHRIS STANLEY*  
*CHAIR*

The notes on pages 9 to 13 form part of these accounts



## **TRANSFORM JUSTICE**

### **Notes to the accounts**

#### **1. ACCOUNTING POLICIES**

##### **a) Basis of preparation**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Ireland (FRS 102)(effective 1 January 2015) - Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Acts 2006.

Transform Justice meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

##### **b) Preparation of the accounts on a going concern basis**

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

##### **c) Income**

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) have been met, it is probable that the income will be received and the amount can be measured reliably.

##### **d) Donated services and facilities**

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102) general volunteer time is not recognised but is referred to in the trustee's annual report.

##### **e) Fund accounting**

Unrestricted funds are funds received which have no restrictions placed on their use and are available to spend on activities that further any of the purposes of the charity.

Designated funds are unrestricted funds of the charity which the trustees have decided to set aside to use for a specific purpose.

Restricted funds are funds which are to be used for purposes as specified by the funder.

##### **f) Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

##### **g) Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

##### **h) Creditors**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

##### **i) Assets**

Expenditure on assets costing less than £1,000 is expensed

**TRANSFORM JUSTICE**  
**Notes to the accounts**

**2. DONATIONS**

	2020	2020	2020	2019
	£	£	£	£
<b>Grants receivable</b>	<b><u>Unrestricted</u></b>	<b><u>Restricted</u></b>	<b><u>TOTAL</u></b>	<b><u>TOTAL</u></b>
The Hadley Trust	70,000	1,500	71,500	48,500
Barrow Cadbury Trust	0	4,500	4,500	25,500
Benevolentia Stichting - via Porticus UK	0	30,000	30,000	30,662
Criminal Justice Voluntary Sector Forum	0	10,000	10,000	0
Paul Hamlyn Foundation	0	12,650	12,650	0
Lloyds Bank Foundation	0	43,000	43,000	0
General donations	750	0	750	0
Donated services	0	0	0	0
	<b>70,750</b>	<b>101,650</b>	<b>172,400</b>	<b>104,662</b>

**3. EXPENDITURE ON CHARITABLE ACTIVITIES**

	<b><u>Unrestricted</u></b>	<b><u>Restricted</u></b>	<b><u>TOTAL</u></b>	<b><u>TOTAL</u></b>
<b>Scoping, research and dissemination activities on following projects :-</b>				
Reframing criminal justice	0	22,687	22,687	2,310
Reframing criminal justice - Scotland	0	1,973	1,973	0
Criminal Records	0	11,150	11,150	0
Police Custody	0	404	404	0
Child Remand	0	0	0	1,388
Defence Advocacy	0	900	900	175
Domestic Abuse	0	0	0	1,488
General scoping activities	0	997	997	4,709
Alternatives to Prosecution	0	83	83	0
<b>Other costs</b>				
USA trip costs	0	1,102	1,102	0
Support costs (note 4)	25,000	66,566	91,566	59,327
Governance costs (note 5)	0	2,412	2,412	968
	<b>25,000</b>	<b>108,274</b>	<b>133,274</b>	<b>70,365</b>

**4. SUPPORT COSTS**

	<b><u>Unrestricted</u></b>	<b><u>Restricted</u></b>	<b><u>TOTAL</u></b>	<b><u>TOTAL</u></b>
Staff costs (note 9)	25,000	37,373	62,373	45,000
Administrative and research support	0	25,973	25,973	12,877
Office and general expenses	0	2,271	2,271	1,450
IT costs - laptop	0	949	949	0
	<b>25,000</b>	<b>66,566</b>	<b>91,566</b>	<b>59,327</b>

**5. GOVERNANCE COSTS**

	<b><u>Unrestricted</u></b>	<b><u>Restricted</u></b>	<b><u>TOTAL</u></b>	<b><u>TOTAL</u></b>
Strategy workshop	0	1,300	1,300	0
Independent examination	0	1,080	1,080	968
Trustee expenses	0	32	32	0
	<b>0</b>	<b>2,412</b>	<b>2,412</b>	<b>968</b>



# TRANSFORM JUSTICE

## Notes to the accounts

### 6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted	Restricted	TOTAL 2019
<u>Income</u>			
Income from Donations	0	104,662	104,662
Income from charitable activities	291	2,000	2,291
Total Income	291	106,662	106,953
<u>Expenditure</u>			
Expenditure on Charitable activities	0	70,365	70,365
Total expenditure	0	70,365	70,365
Net Income/(Expenditure)	291	36,297	36,588
Other recognised gains/(losses)	5,500	0	5,500
<b>Net movement in funds for the year</b>	<b>5,791</b>	<b>36,297</b>	<b>42,088</b>
<u>RECONCILIATION OF FUNDS</u>			
Total funds brought forward	(3,190)	53,570	50,380
Total funds carried forward	<b>2,601</b>	<b>89,867</b>	<b>92,468</b>

### 7. NET OUTGOING RESOURCES

The Operating Surplus is stated after charging :-

Independent Examination

Trustee Emoluments

2020 2019

£ £

1,080 968

0 0

### 8. OTHER RECOGNISED GAINS/(LOSSES)

Gain/(Loss) arising from fraudulent activity

0 5,500

The charity was the target of fraud during 2017/18. £5,500 was assumed lost. The bank subsequently agreed to repay the loss and the funds were recouped in 2018/19.

### 9. ANALYSIS OF STAFF COSTS, AND TRUSTEE REMUNERATION AND EXPENSES

	2020	2019
	£	£
Gross salary costs	15,000	10,000
Other staff benefits	2,373	0
Pension contribution (salary sacrifice)	45,000	35,000
	<b>62,373</b>	<b>45,000</b>

One employee received employee benefits exceeding £60,000 (2019 none over £60,000).

The charitable company employed one member of staff. £45,000 of her salary was paid to the employee's pension scheme, under a salary sacrifice arrangement, as agreed in a variation of contract (2019 £35,000).

#### Trustee remuneration and expenses

The trustees all give freely their time without any form of remuneration or other benefit in cash or in kind.

One trustee received reimbursement of expenses £32 during the period (2019 - none).

### 10. STAFF NUMBERS

The average monthly head count was one during the period (2019 - one).

**TRANSFORM JUSTICE**  
**Notes to the accounts**

	<u>2020</u>	<u>2019</u>
<b>11. DEBTORS</b>	<b>£</b>	<b>£</b>
Trade debtors	852	625
Funds due re fraudulent payments	0	5,500
Other debtors	142	0
HMRC (PAYE overpayment 2019)	0	256
	<u>994</u>	<u>6,381</u>

<b>12. CREDITORS</b>	<b>£</b>	<b>£</b>
Payroll control	0	287
Trade creditors	5,711	1,251
Taxation and social security	698	0
Other creditors	208	0
Accruals	1,000	925
	<u>7,617</u>	<u>2,463</u>

	Balance at 31 March 2019	Incoming Resources	Resources Expended	Balance at 31 March 2020
<b>13. STATEMENT OF FUNDS</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<u>Unrestricted funds</u>				
General funds	2,601	73,549	25,000	51,150
Sub total unrestricted funds	<u>2,601</u>	<u>73,549</u>	<u>25,000</u>	<u>51,150</u>
<u>Restricted funds</u>				
General scoping and dissemination activity	16,382	0	3,641	12,741
Criminal justice system - Domestic abuse	6,822	0	6,822	0
Defence advocacy	8,564	0	8,564	0
Capacity building	616	0	616	0
Criminal Records	0	17,150	17,150	0
Reframing Criminal Justice	24,155	30,000	35,956	18,199
Reframing Criminal Justice - Scotland	0	10,000	8,000	2,000
Child Remand	6,923	0	0	6,923
Use of Police Custody	23,411	0	13,711	9,700
Alternatives to Prosecution	0	43,000	10,320	32,680
Remand	2,994	0	1,994	1,000
Trip to USA	0	1,500	1,500	0
Sub total restricted funds	<u>89,867</u>	<u>101,650</u>	<u>108,274</u>	<u>83,243</u>
<b>TOTAL FUNDS</b>	<u><b>92,468</b></u>	<u><b>175,199</b></u>	<u><b>133,274</b></u>	<u><b>134,393</b></u>

All unrestricted funds are available to be spent for any of the purposes of the charity. This includes £45,000 core funding from the Hadley Trust that will be used for future projects of the charity in 2020/21 and 21/22).

Restricted funds

The funds for scoping and dissemination will continue to be applied in this manner.

The projects :- Reframing Criminal Justice, Reframing Scotland, Child Remand and Use of Police Custody are in the final stages and budget has been allocated for use during 2020/21.

The Lloyds Bank Foundation funding for Alternatives to Prosecution will be utilized over a period of 36 months (as at 31/03/2020, 3 months of the project had elapsed).

Other restricted funds will be spent in 2020/21.



**TRANSFORM JUSTICE**  
**Notes to the accounts**

**14. COMPANY STATUS**

The charitable company is limited by guarantee and therefore has no share capital.  
The member's liability under the guarantee is restricted to a maximum of £1.

**15. POST BALANCE SHEET EVENTS**

There were no significant post balance sheet events.

**16. CONTINGENT LIABILITIES**

The charitable company had no material contingent liabilities at 31 March 2020 (31 March 2019 - none).

**17. RELATED PARTIES**

There were no disclosable related party transactions during the period (2019 - none).